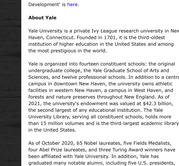
# Yale University Lists Scott M. Graffius's 'Phases of Team Development' as a Resource

*06 October 2022*

BY **SCOTT M. GRAFFIUS** | ScottGraffius.com

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An article by Yale University's Poorvu Center for Teaching and Learning lists Scott M. Graffius's 'Phases of Team Development' (via his AgileScrumGuide.com platform) as a resource.

The now-current 2022 version of the 'Phases of Team Development' is here.

**About Yale**

Yale University is a private Ivy League research university in New Haven, Connecticut. Founded in 1701, it is the third-oldest institution of higher education in the United States and among the most prestigious in the world.

Yale is organized into fourteen constituent schools: the original undergraduate college, the Yale Graduate School of Arts and Sciences, and twelve professional schools. In addition to a central campus in downtown New Haven, the university owns athletic facilities in western New Haven, a campus in West Haven, and forests and nature preserves throughout New England. As of 2021, the university's endowment was valued at $42.3 billion, the second largest of any educational institution. The Yale University Library, serving all constituent schools, holds more than 15 million volumes and is the third-largest academic library in the United States.

As of October 2020, 65 Nobel laureates, five Fields Medalists, four Abel Prize laureates, and three Turing Award recipients have been affiliated with Yale University. In addition, Yale has graduated many notable alumni, including five U.S. presidents, 18 Founding Fathers, 19 U.S. Supreme Court Justices, 31 living billionaires, 54 College founders and presidents, many heads of state, cabinet members and governors. Hundreds of members of Congress and many U.S. diplomats, 78 MacArthur Fellows, 252 Rhodes Scholars, 123 Marshall Scholars, 102 Guggenheim Fellows, and nine Mitchell Scholars have been affiliated with the university. Yale is a member of the Big Three. Yale's current faculty includes 67 members of the National Academy of Sciences, 55 members of the National Academy of Medicine, 8 members of the National Academy of Engineering, and 187 members of the American Academy of Arts and Sciences. The college is, after normalization for institution size, the tenth-largest baccalaureate source of doctoral degree recipients in the United States, and the largest such source within the Ivy League. It also is ranked seventh, after normalization for the number of alumni who have earned Ph.D.s, among the more notable research scientists (Nobel, Fields, Turing prizes, or membership in National Academy of Sciences, National Academy of Medicine, or National Academy of Engineering).

To learn more, visit https://www.yale.edu.

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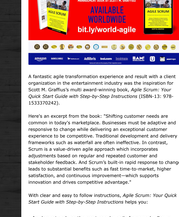
**About Scott M. Graffius**



Scott M. Graffius, PMP, CSP-SM, CSP-PO, CSM, CSPO, SFC, ITIL, LSSGB is an agile project management practitioner, consultant, multi award-winning author, and international keynote speaker. He has generated over $1.75 billion of business value in aggregate for the organizations he has served. Graffius is the CEO and Principal Consultant at Exceptional PPM and PMO Solutions™ and subsidiary Exceptional Agility™. Content from his books (*Agile Scrum: Your Quick Start Guide with Step-by-Step Instructions* and *Agile Transformation: A Brief Story of How an Entertainment Company Developed New Capabilities and Unlocked Business Agility to Thrive in an Era of Rapid Change*), workshops, speaking engagements, and more have been featured and used by businesses, professional associations, governments, and universities. Examples include Microsoft, Oracle, Broadcom, Cisco, Gartner, Deloitte, EY, Project Management Institute, IEEE, SAMS Institute, U.S. Soccer Federation, English Institute of Sport, Ford, Qantas, Atlassian, Wirke, National Academy of Sciences, United States Department of Energy, United States Army, United States Postal Service, New Zealand Ministry of Education, Amsterdam Public Health Research Institute, Tufts University, Texas A&M University, Warsaw University of Technology, Zurich University of Applied Sciences, and others. Graffius has delighted audiences with talks and workshops on technology leadership and agile project, program, portfolio, and PMO management at 82 conferences and other events across 24 countries.

His full bio is available here.

Connect with Scott on Twitter, Facebook, and LinkedIn.

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***About Agile Scrum: Your Quick Start Guide with Step-by-Step Instructions***

A fantastic agile transformation experience and result with a client organization in the entertainment industry was the inspiration for Scott M. Graffius's multi award-winning book, *Agile Scrum: Your Quick Start Guide with Step-by-Step Instructions* (ISBN-13: 978-1533703042).

Here's an excerpt from the book: "*Shifting customer needs* are common in today's marketplace. Businesses must be adaptive and responsive to change while delivering an exceptional customer experience to be competitive. Traditional development and delivery frameworks such as waterfall are often ineffective. In contrast, Scrum is a value-driven agile approach which incorporates adjustments based on regular and repeated customer and stakeholder feedback. And Scrum's built-in rapid response to change leads to substantial benefits such as fast time-to-market, higher satisfaction, and continuous improvement—which supports innovation and drives competitive advantage."

With clear and easy to follow instructions, *Agile Scrum: Your Quick Start Guide with Step-by-Step Instructions* helps you:

- Implement and use the most popular agile framework—Scrum;
- Deliver products in short cycles with rapid adaptation to change, fast time-to-market, and continuous improvement; and
- Support innovation and drive competitive advantage.

Hailed by Literary Titan as "the book highlights the versatility of Scrum beautifully."

Winner of 17 first place awards.

*Agile Scrum: Your Quick Start Guide with Step-by-Step Instructions* is available in paperback and ebook/Kindle in the United States and around the world. Some links by country follow. Get your copy today!

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***About Agile Transformation: A Brief Story of How an Entertainment Company Developed New Capabilities and Unlocked Business Agility to Thrive in an Era of Rapid Change***

Thriving in today's marketplace frequently depends on making a transformation to become more agile. Those successful in the transition enjoy faster delivery speed and ROI, higher satisfaction, continuous improvement, and additional benefits. *Agile Transformation: A Brief Story of How an Entertainment Company Developed New Capabilities and Unlocked Business Agility to Thrive in an Era of Rapid Change* (ISBN-13: 978-1072447962) provides a revealing behind-the-scenes story about an actual successful agile implementation at a global entertainment company.

The award-winning book — a quick (60-90 minute) read — is available in paperback and ebook/Kindle formats in the United States and around the world. Some links by country follow.

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